# **Strategic Objectives**



2017-2022

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## Mission, Orientations, and Principles

The *mission* of Townshippers' Association is threefold:

- To promote the interests of the English-speaking community in the historical Eastern Townships;
- To strengthen the cultural identity of this community;
- To encourage the full participation of the English-speaking population in the community at large.

These *orientations* provide a more explicit expression of the mission:

- Contribute to the vitality of the English-speaking community in the Historical Eastern Townships by working to retain existing community members, and attract new English-speakers to the region;
- Ensure that the needs of the English-speaking community in the Historical Eastern Townships are taken into account at various decision-making levels across multiple sectors (local/municipal, regional, provincial);
- Promote and encourage community development so that existing and future resources within the Historical Eastern Townships' English-speaking community are maximized;
- Promote and encourage the engagement of young people and the development of a new generation of active leaders in the Historical Eastern Townships English-speaking community;
- Promote the English-speaking community in the Historical Eastern Townships as a valued and active participant in the community at large.

The *principles* which inform the Association's operating method are:

- Decisions are based on a combination of input obtained through needs assessments, community consultations, demographic analyses, evidence based scholarly research, and other knowledge-gathering techniques;
- Initiatives to be undertaken by the organisation are analyzed within the context of its mission and orientations to ensure that they respond to the mandate of the organisation;
- Initiatives are evaluated in the context of their objectives and individual contribution agreements.

### **Strategic Objectives**

#### Access for English-speakers

To maximize the English-speaking community's access to services and information in English across multiple sectors through strategically coordinated collaborations and initiatives with various stakeholders.

#### Economic Opportunity and Youth Engagement

To undertake initiatives, through an enhanced network of partners, in support of economic, entrepreneurial, educational, and social opportunities for newcomers and young people in the region.

#### Community Mobilization and Organizational Capacity

To maximize support for and recognition of the ESC as founding peoples in the province of Quebec through strategic representation and advocacy initiatives reinforced by a solid organizational foundation and relevant knowledge base.

#### Community Identity and Cultural Heritage

To engage in initiatives that maximize support for and recognition of the ESC's cultural heritage and artistic identity within the community at large.

\*NB Yearly action plans will indicate planned activities and expected outcomes and the annual evaluation of the action plans will measure the attainment of the Association's objectives.